

WORKSHOP
ON
RIGHT TO INFORMATION


November 17, 2006

PROCEEDING



ORGANISED
BY
HARYANA INSTITUTE OF PUBLIC ADMINISTRATION
&
IC CENTRE FOR GOVERNANCE





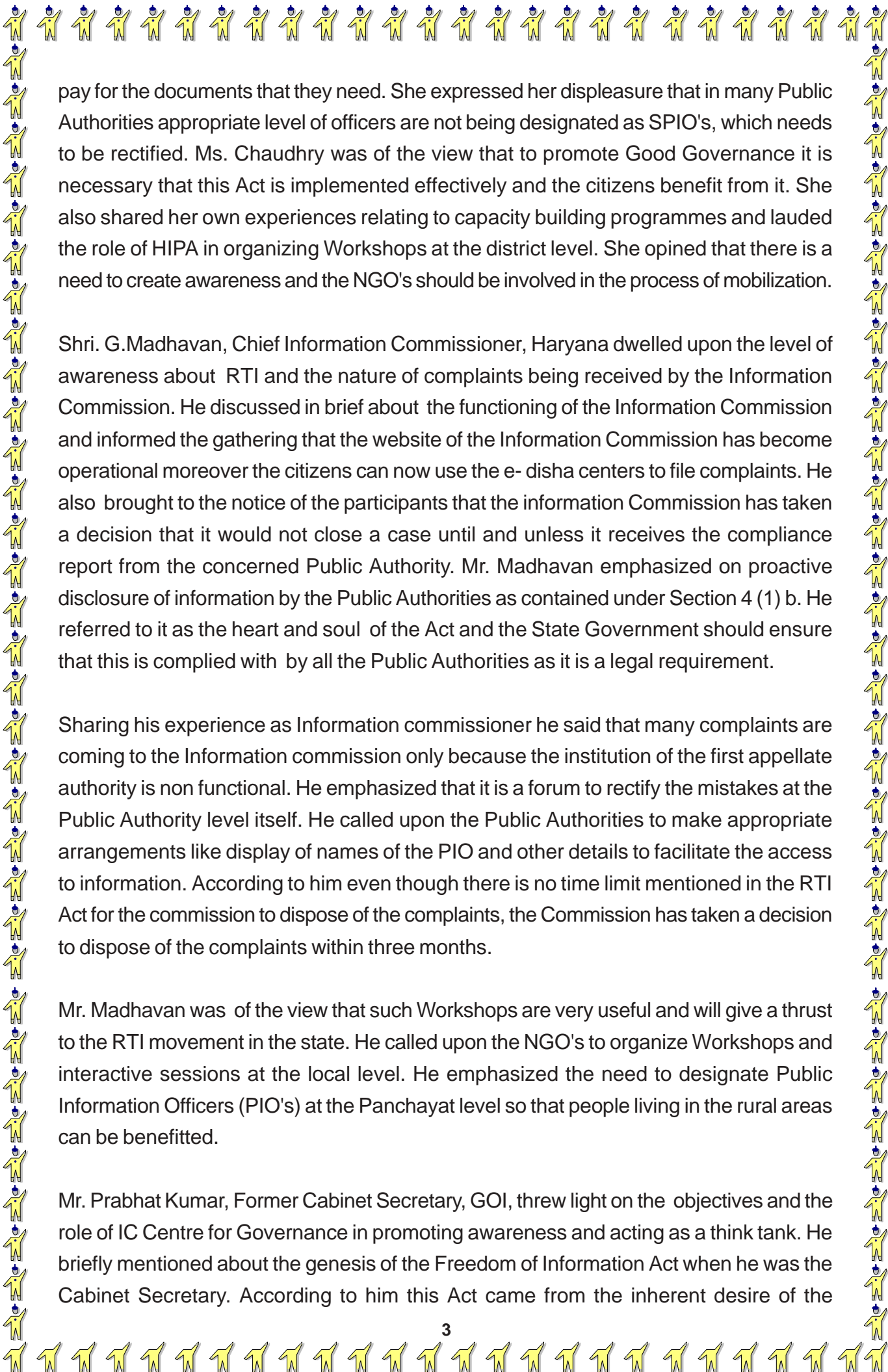
**WORKSHOP ON
RIGHT TO INFORMATION
HARYANA NEW SECRETARIAT, CHANDIGARH , Nov 17, 2006
PROCEEDINGS**

The Haryana Institute of Public Administration, Gurgaon in association with IC Centre for Governance, New Delhi organized a Workshop on Right to Information on 17.11.2006, at Haryana new secretariat, Chandigarh. The Workshop was attended by a large number of Officers from various departments of Haryana, representatives of NGO's and academia. The objective of the Workshop was not only to create awareness about the RTI Act but also to deliberate on a number of issues relating to the implementation of the Act. The Workshop also gave an opportunity to various stakeholders to come together on a platform and exchange their views and experiences as one year has passed since the RTI legislation came into force. No doubt the RTI Act is a path breaking legislation but there are a large number of issues that need to be clarified and debated so that the Act becomes an enabling legislation for open and transparent governance. The various institutions and organizations that took part in the Workshop agreed that there is a need to move forward and work in harmony with each other and not create an atmosphere of suspicion and mistrust.

The Workshop opened with the welcome address by Dr. G. Prasanna Kumar, Director General, HIPA, who emphasized that the RTI Act is an important instrument and it needs to be effectively implemented. He called upon the participants to use this Workshop as a platform to share their views and experience relating to RTI. He assured that HIPA will play its meaningful role in this endeavor and that this Workshop was only a beginning in that direction. Dr. Prasanna thanked all the participants for making it possible to participate in the Workshop and hoped that the deliberations would be meaningful and useful.

Dr. Suresh Misra, Professor and Head, Faculty of Public Administration, HIPA made a brief presentation on "Capacity Building in RTI and Role of HIPA". The presentation highlighted the efforts made by HIPA in not only creating awareness about the RTI Act but also in developing the required skills in the SPIO's and the ASPIO's in operationalising the Act. He also shared with the participants the outcome of the District Workshops on RTI and the forthcoming UNDP project on Capacity Building for Access to Information.

Ms. Meenaxi Anand Chaudhry, State Information Commissioner, Haryana highlighted the significance of the RTI Act and discussed its main features. She clarified a number of issues that have hampered the effective implementation of the Act. She also clarified that even though in the case of the BPL applicants the fee has been waived they have to



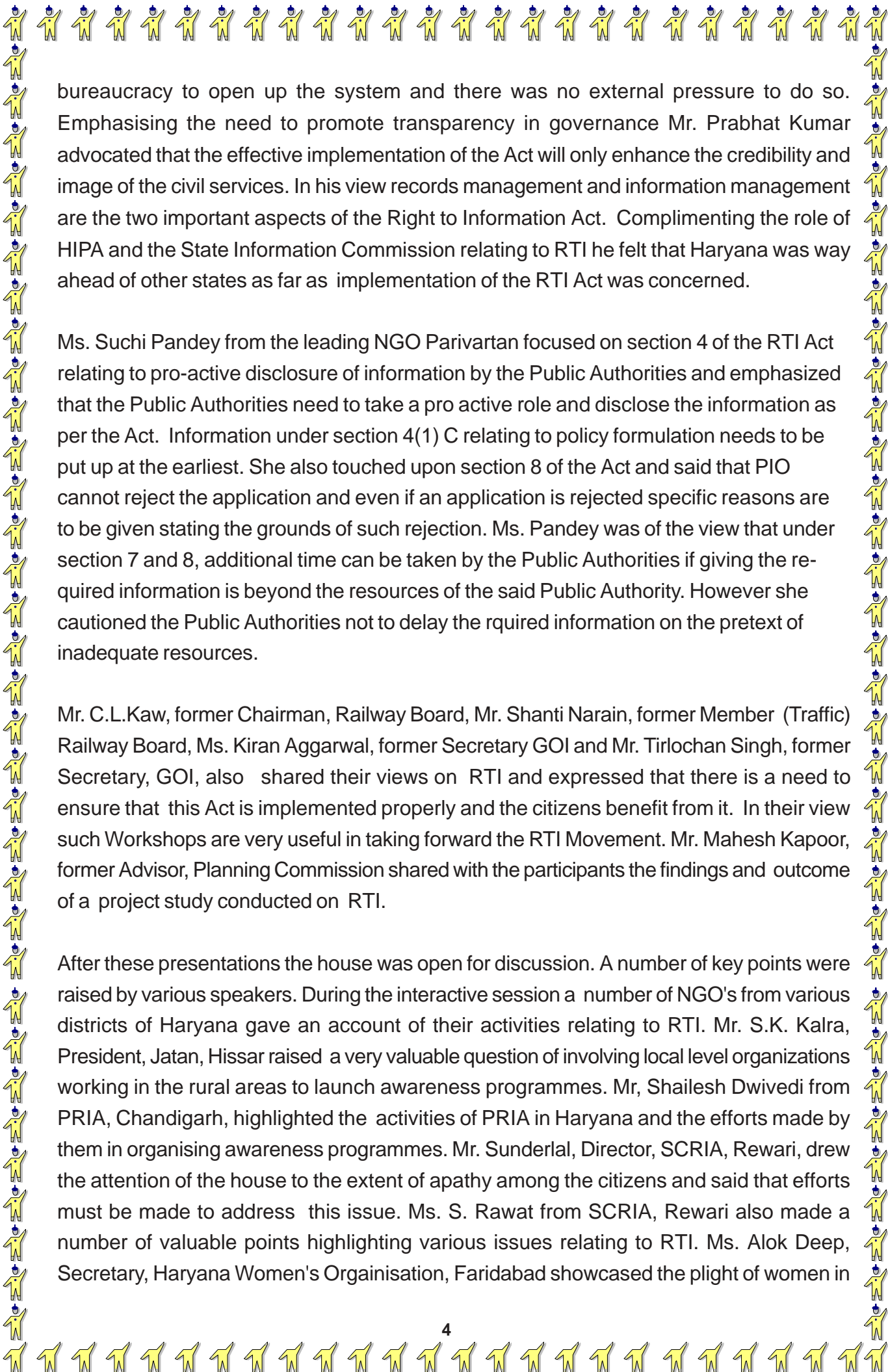
pay for the documents that they need. She expressed her displeasure that in many Public Authorities appropriate level of officers are not being designated as SPIO's, which needs to be rectified. Ms. Chaudhry was of the view that to promote Good Governance it is necessary that this Act is implemented effectively and the citizens benefit from it. She also shared her own experiences relating to capacity building programmes and lauded the role of HIPA in organizing Workshops at the district level. She opined that there is a need to create awareness and the NGO's should be involved in the process of mobilization.

Shri. G.Madhavan, Chief Information Commissioner, Haryana dwelled upon the level of awareness about RTI and the nature of complaints being received by the Information Commission. He discussed in brief about the functioning of the Information Commission and informed the gathering that the website of the Information Commission has become operational moreover the citizens can now use the e- disha centers to file complaints. He also brought to the notice of the participants that the information Commission has taken a decision that it would not close a case until and unless it receives the compliance report from the concerned Public Authority. Mr. Madhavan emphasized on proactive disclosure of information by the Public Authorities as contained under Section 4 (1) b. He referred to it as the heart and soul of the Act and the State Government should ensure that this is complied with by all the Public Authorities as it is a legal requirement.

Sharing his experience as Information commissioner he said that many complaints are coming to the Information commission only because the institution of the first appellate authority is non functional. He emphasized that it is a forum to rectify the mistakes at the Public Authority level itself. He called upon the Public Authorities to make appropriate arrangements like display of names of the PIO and other details to facilitate the access to information. According to him even though there is no time limit mentioned in the RTI Act for the commission to dispose of the complaints, the Commission has taken a decision to dispose of the complaints within three months.

Mr. Madhavan was of the view that such Workshops are very useful and will give a thrust to the RTI movement in the state. He called upon the NGO's to organize Workshops and interactive sessions at the local level. He emphasized the need to designate Public Information Officers (PIO's) at the Panchayat level so that people living in the rural areas can be benefitted.

Mr. Prabhat Kumar, Former Cabinet Secretary, GOI, threw light on the objectives and the role of IC Centre for Governance in promoting awareness and acting as a think tank. He briefly mentioned about the genesis of the Freedom of Information Act when he was the Cabinet Secretary. According to him this Act came from the inherent desire of the

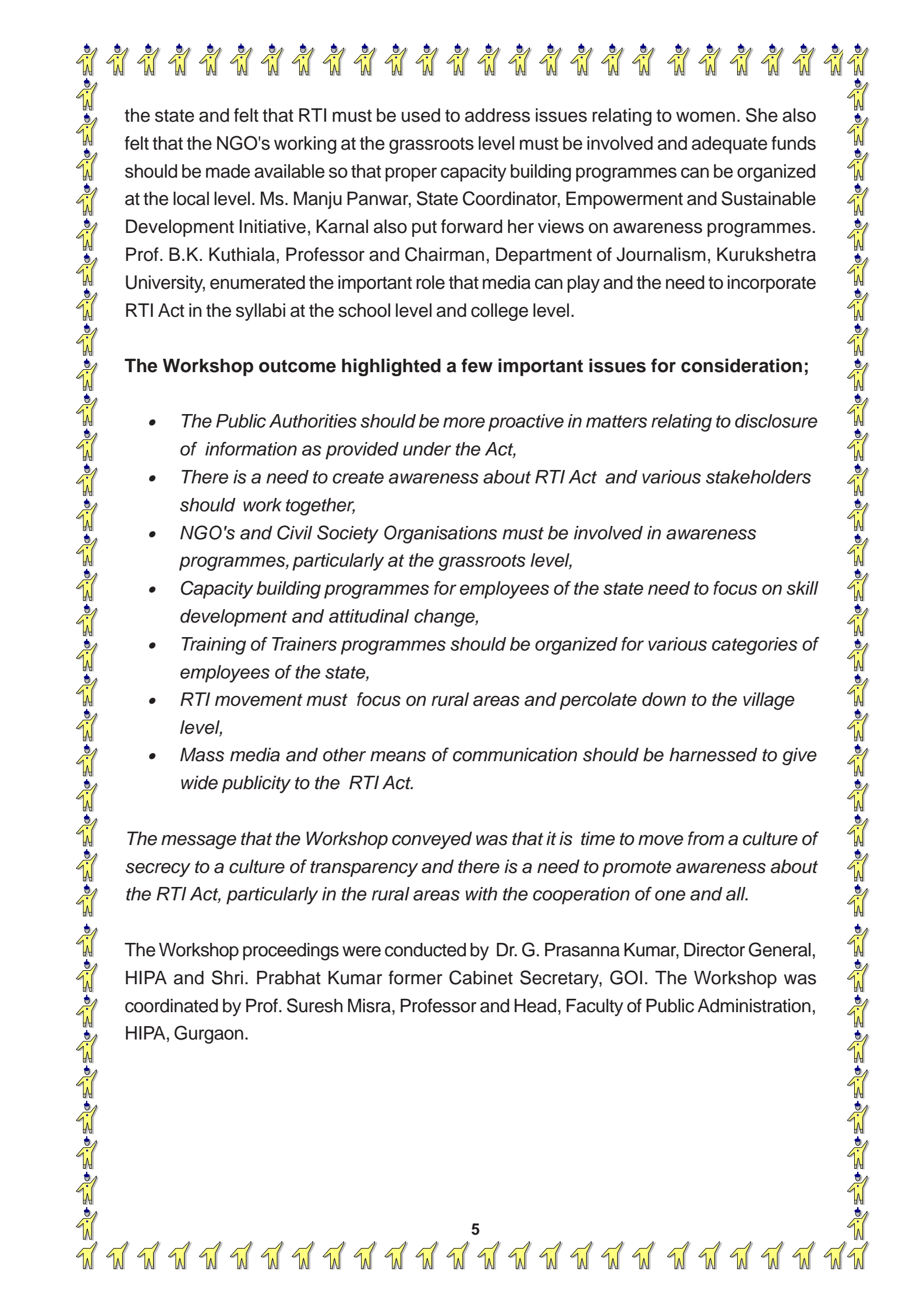


bureaucracy to open up the system and there was no external pressure to do so. Emphasising the need to promote transparency in governance Mr. Prabhat Kumar advocated that the effective implementation of the Act will only enhance the credibility and image of the civil services. In his view records management and information management are the two important aspects of the Right to Information Act. Complimenting the role of HIPA and the State Information Commission relating to RTI he felt that Haryana was way ahead of other states as far as implementation of the RTI Act was concerned.

Ms. Suchi Pandey from the leading NGO Parivartan focused on section 4 of the RTI Act relating to pro-active disclosure of information by the Public Authorities and emphasized that the Public Authorities need to take a pro active role and disclose the information as per the Act. Information under section 4(1) C relating to policy formulation needs to be put up at the earliest. She also touched upon section 8 of the Act and said that PIO cannot reject the application and even if an application is rejected specific reasons are to be given stating the grounds of such rejection. Ms. Pandey was of the view that under section 7 and 8, additional time can be taken by the Public Authorities if giving the required information is beyond the resources of the said Public Authority. However she cautioned the Public Authorities not to delay the required information on the pretext of inadequate resources.

Mr. C.L.Kaw, former Chairman, Railway Board, Mr. Shanti Narain, former Member (Traffic) Railway Board, Ms. Kiran Aggarwal, former Secretary GOI and Mr. Tirlochan Singh, former Secretary, GOI, also shared their views on RTI and expressed that there is a need to ensure that this Act is implemented properly and the citizens benefit from it. In their view such Workshops are very useful in taking forward the RTI Movement. Mr. Mahesh Kapoor, former Advisor, Planning Commission shared with the participants the findings and outcome of a project study conducted on RTI.

After these presentations the house was open for discussion. A number of key points were raised by various speakers. During the interactive session a number of NGO's from various districts of Haryana gave an account of their activities relating to RTI. Mr. S.K. Kalra, President, Jatan, Hissar raised a very valuable question of involving local level organizations working in the rural areas to launch awareness programmes. Mr, Shailesh Dwivedi from PRIA, Chandigarh, highlighted the activities of PRIA in Haryana and the efforts made by them in organising awareness programmes. Mr. Sunderlal, Director, SCRIA, Rewari, drew the attention of the house to the extent of apathy among the citizens and said that efforts must be made to address this issue. Ms. S. Rawat from SCRIA, Rewari also made a number of valuable points highlighting various issues relating to RTI. Ms. Alok Deep, Secretary, Haryana Women's Organisation, Faridabad showcased the plight of women in



the state and felt that RTI must be used to address issues relating to women. She also felt that the NGO's working at the grassroots level must be involved and adequate funds should be made available so that proper capacity building programmes can be organized at the local level. Ms. Manju Panwar, State Coordinator, Empowerment and Sustainable Development Initiative, Karnal also put forward her views on awareness programmes. Prof. B.K. Kuthiala, Professor and Chairman, Department of Journalism, Kurukshetra University, enumerated the important role that media can play and the need to incorporate RTI Act in the syllabi at the school level and college level.

The Workshop outcome highlighted a few important issues for consideration;

- *The Public Authorities should be more proactive in matters relating to disclosure of information as provided under the Act,*
- *There is a need to create awareness about RTI Act and various stakeholders should work together,*
- *NGO's and Civil Society Organisations must be involved in awareness programmes, particularly at the grassroots level,*
- *Capacity building programmes for employees of the state need to focus on skill development and attitudinal change,*
- *Training of Trainers programmes should be organized for various categories of employees of the state,*
- *RTI movement must focus on rural areas and percolate down to the village level,*
- *Mass media and other means of communication should be harnessed to give wide publicity to the RTI Act.*

The message that the Workshop conveyed was that it is time to move from a culture of secrecy to a culture of transparency and there is a need to promote awareness about the RTI Act, particularly in the rural areas with the cooperation of one and all.

The Workshop proceedings were conducted by Dr. G. Prasanna Kumar, Director General, HIPA and Shri. Prabhat Kumar former Cabinet Secretary, GOI. The Workshop was coordinated by Prof. Suresh Misra, Professor and Head, Faculty of Public Administration, HIPA, Gurgaon.



PRESS RELEASE

Workshop on "Right to Information Act" on 17.11.2006 at Haryana New secretariat, Chandigarh

Haryana Institute of Public Administration (HIPA) in association with IC Centre for Good Governance organized a Workshop on Right to Information on 17.11.2006 in the Conference Hall of New Secretariat at Chandigarh. The Workshop was attended by a large number of officers from various departments, representatives from NGO's and academia. The objective of the Workshop was not only to create awareness about Right to Information Act but also to deliberate on a number of issues relating to the implementation of the Act.

The Workshop was addressed by a galaxy of eminent persons, which included Mr.G. Madhavan, Chief Information Commissioner, Haryana, Mrs. Meenaxi Anand Chaudhry, State Information Commissioner, Mr. Prabhat Kumar, former Cabinet Secretary, GOI, Mr. C.L. Kaw, Former Chairman Railway Board, Mr. Shanti Narain , former Member (Traffic) Railway Board, Mr. Mahesh Kapoor, Former Advisor, Planning Commission and Ms. Suchi Pandey from Parivartan.

Dr. G. Prasanna Kumar, Director General, HIPA welcomed the gathering and emphasized that the RTI Act is an important instrument and it needs to be effectively implemented. Dr. Suresh Misra, Professor and Head, Public Administration, HIPA made a presentation on Capacity Building in RTI and the role of HIPA.

Mrs. Meenaxi Anand Chaudhry gave a brief account of the significance of the Act in relation to Good Governance and the need to ensure that the benefit of RTI Act reaches the citizens.

Sh. G. Madhavan, Chief Information Commissioner, Haryana gave an account of the level of awareness about RTI and the nature of complaints being received by the Commission. He emphasized the need to designate Public Information officers (PIO's) at the Panchayat level. He called upon the NGO's to organize Workshops and interactive sessions at the local level.

Mr. Prabhat Kumar, former Cabinet Secretary, GOI, emphasized the need to promote transparency in Governance. Effective implementation of the Act will enhance the credibility and image of the civil services. According to him records management and information management are the two important areas that need to be taken care of. He concluded by saying that RTI is a common cause and a shared responsibility between the Government and the Citizen.

During the interactive session a large number of NGO's from various districts of Haryana gave an account of their activities relating to RTI. The Workshop provided a platform for these organizations to interact with various departments and also with the Haryana State Information Commission. The Workshop concluded with a message that it is time to move from a culture of Secrecy to a culture of transparency and promote awareness about the Act, particularly in the rural areas

(Released by HIPA on 17.11.2006 at Chandigarh)



HARYANA INSTITUTE OF PUBLIC ADMINISTRATION

&

IC CENTRE FOR GOVERNANCE

WORKSHOP ON RIGHT TO INFORMATION

CONFERENCE HALL

HARYANA NEW SECRETARIAT BUILDING

SECTOR-17, CHANDIGARH

17.11.2006

Programme Schedule

10.00 - 10.10 AM	Welcome Address	Dr. G. Prasanna Kumar, IAS Director General, HIPA
10.10 - 10.25 AM	Presentation on RTI Capacity Building	Prof. Suresh Misra, HIPA
10.40 - 11.00 AM	Address by State Information Commissioner	Ms. Meenaxi Anand Chaudhry
11.00 - 11.20 AM	Address by Chief Information Commissioner	Mr. G. Madhavan
11.20 - 11.40 AM	Presentation by IC Centre for Governance	Ms. Suchi Pandey Mr. C.L. Kaw Mr. Shanti Narian Mr. Mahesh Kapoor
11.40 - 12.00 PM	Address by Former Cabinet Secretary, GOI	Mr. Prabhat Kumar
12.00 - 01.30 PM	<i>Open House Discussion</i>	
1.30 PM	LUNCH	

WORKSHOP ON RIGHT TO INFORMATION
LIST OF PARTICIPANTS

A) HARYANA STATE INFORMATION COMMISSION

1	Sh.G.Madhavan , IAS (Retd.) Chief Information Commissioner, Haryana State Information Commission, SCO 70-71 , Sector 8-C, Chandigarh	2	Mrs. Meenaxi Anand Chaudhry, IAS (Retd.) State Information Commissioner, Haryana State Information Commission, SCO 70-71, Sector 8-C, Chandigarh
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B) I.C. CENTRE FOR GOVERNANCE

3	Sh. Prabhat Kumar , IAS (Retd.) Former Cabinet Secretary, I.C. Centre for Governance, New Delhi E-mail : pkumar1511@hotmail.com	4	Sh. Tirlochan Singh, IAS (Retd.) IC Centre for Governance, E-33, Saket, New Delhi- 110017 E-mail; tirlochan33@yahoo.com
5	Mrs. Kiran Aggarwal, IAS (Retd.) I.C. Centre for Governance, 60 , Sector-4 , Chandigarh E-mail ; aggarwalk @ rediffmail.com	6	Mr.Mahesh Kapoor, Fr. Adviser, Planning Commission, I.C. Centre for Governance, D 402, Som Vihar, R.K.Puram, New Delhi E-mail;Maheshkapoor@hotmail.com
7	Sh.C.L.Kaw , Former Chairman, Railway Board IC Centre for Governance, C-64, Surya Nagar, Ghaziabad – 201011	8	Sh.Shanti Narain, Former Member (Traffic) Railway Board, IC Centre for Governance, 202, Vasant Enclave, Rao Tula Ram Marg, New Delhi- 57 E-mail ; lccfg @ yahoo.co.in

C) HARYANA INSTITUTE OF PUBLIC ADMINISTRATION

9	Dr.G. Prasanna Kumar, IAS Director General, Haryana Institute of Public Admn. 76, HIPA Complex, Sector-18, Gurgaon Phone: 0124- 2340413 E-mail ; gkumarp@hotmail.com	10	Prof. Suresh Misra, Professor & Head, Faculty of Public Administration, HIPA , Gurgaon Phone: o124- 2345780 E-mail; drsureshmishra@hotmail.com
11	Mr. Ram Saran , Principal, D.T.C. HIPA, Panchkula	12	Mr.P.C.Walecha, Superintendent (Training) HIPA , Gurgaon
13	Mr. P.C.Saklani , Assistant (Training) HIPA , Gurgaon	14	Mr.Ashok Kumar, Assistant, DTC , HIPA , Panchkula
15	Mr.Pawan Kumar, Stenographer, DTC , HIPA , Panchkula		

D) HARYANA GOVERNMENT DEPARTMENTS

16	Mr. Pranab K.Das, IAS Managing Director, HVPN, Shakti Bhawan, Sector-6, Panchkula E-mail; daspranabctk@yahoo.co	17	Mr.Ashok Kheterpal , Chief Engineer,I Public Health Deptt. Haryana, Bays No. 13-18, Sector-4, Panchkula E-mail;Ashokkhetrapal@sify.com
18	Mr.R.K.Singla, Superintending Engineer, Public Health Deptt. Haryana, Bays No. 13-18, Sector-4, Panchkula	19	Sh.R.K.Chaudhary, HCS Secretary, Housing Board, Hr, C-15, Awas Bhawan, Sector-6, Panchkula
20	Ms.Ritu Chaudhary, Joint Director, O/ O Women & Child Dev. Haryana, Chandigarh	21	Sh.O.P.Sharma, Executive Engineer, Irrigation Deptt. Haryana, Sichai Bawan, Sector-5, Panchkula
22	Sh.Kulbir Singh Chauhan , Chief Conservator of Forests, Hr. Van Bhawan, Sector-6, Panchkula E-mail; cfha@rediff.com	23	Sh.Virender Kumar Arora, Dy. Transport Controller, Transport Deptt. 30 Bays Building, Sector-17 , Chandigarh E-mail; hry -te@hotmail.com
24	Sh.A.R.Godara , Additional Director, Deptt. Of Food & Supplies , Haryana 30 Bays Building, Sector-17, Chandigarh	25	Sh.Man Mohan Bhatia , Dy.Director, Social Justice & Empowerment SCO 68-70, Sector 17-A, Chandigarh
26	Sh.R.P.Makkar, Asstt.Director, Urban Local Bodies, S.C.O.6-7 , Sector 17-B, Chandigarh	27	Sh.Naresh Mahajan , Executive Engineer, Housing Board, Haryana, C-15 , Awas Bhawan, Sector-6, Panchkula
28	Sh.J.K.Rawat, Add.Pr.Chief Conservator of Forests, Haryana, Van Bhawan, Sector-6, Panchkula E-mail; me-renurawat@yahoo.com	29	Sh.Ashok Gupta, Chief Revenue Officer, Housing Board, Hr, C-15, Awas Bhawan, Sector-6, Panchkula
30	Sh.Naresh Gupta, Chief Revenue Officer, Housing Board, Hr, C-15, Awas Bhawan, Sector-6, Panchkula	31	Sh.S.K.Verma, Assistant, Administrative Reforms Deptt. Haryana New Civil Secretariat, Sector-17 , Chandigarh E-mail; surinderverma59@yahoo.com
32	Sh.M.S.Rana, Dy. Labour Commissioner, O/O Labor Commissioner, Hr. 30 Bays Building, Sector-17, Chandigarh	33	Sh.H.S.Goria, Registrar, Education, O/O Director School Education, 30 Bays Building, Sector-17, Chandigarh
34	Sh.Lakhbir Singh, Dy.Suptd. Jail, Prison Deptt. Haryana 3-4 Bays Building, Sector-14 Panchkula E-mail. Lakhbir2006@gmail.com	35	Sh.Azad Singh Duhan , OSD, Dev. & Panchayat, Haryana Panchayat Bhawan, Plot No. 3, Sector 28-A Chandigarh

36	Sh. Chander Shekhar, Dy. Secretary, Industries, Haryana, R.No. 55A, 8 th Floor, Haryana Civil Secretariat, Chandigarh	37	Sh.Pawan Kumar, Statistical Officer, O/O Transport Commissioner, Hr. 30 Bays Building, Sector-17 Chandigarh
38	Sh.Wazir Singh Goyat, Secretary, Hr.Urban Dev. Authority, HUDA Complex, Sector-6, Panchkula	39	Sh. Gurdial Singh, Superintendent, O/O Labour Commissioner, Hr. 30 Bays Building, Sector-17 , Chandigarh
40	Sh.N.K.Singla, Additional Director, Public Relations, S.C.O. 220-201, Sector-17, Chandigarh	41	Sh.K.R.Sharma, Dy. Supdt. Administrative Reforms Deptt. Haryana New Civil Secretariat, Sector-17 , Chandigarh
42	Sh.G.S.Bansal , SIO, NIC, Haryana, GO3-HNS, 17, Chandigarh E-mail; sio@hry.nic.in		

E) NGO's

43	Ms. Suchi Pande, Parivartan, G-3/17 , Sundernagari Nandnagri Ext. Delhi-93 Email:Parivartan_India@rediffmail.com	44	Sh.S.K.Kalra, President, Jatan 1507 , Urban Estate-II , Hisar E-mail; kalrajatan@gmail.com
45	Ms. Manju Panwar, State Coordinator, E.S.D.I. Flat No. 3,HIRD Officers Colony, Nilokheri (Karnal) HaryanaE- mail;manjupanwar@hotmail.com	46	Dr.Shailesh Dwivedi, PRIA , State Resource Centre, H.No.143 , Sector 44-A , Chandigarh E-mail; shailendra@pria.org
47	Sh.Sunder Lal, Director, SCRIA-KHORI Centre, District Rewari E-mail; scriakhori@yahoo.co.in	48	Dr.(Mrs.) Alok Deep, General Secy , Haryana Women's Welfare Association, Type III/1, Officer's Colony, Sector 15 Faridabad (Haryana)
49	Sh.Rajeev Godara, General Secretary, Sampuran Kranti Manch, Haryana, Chandigarh	50	Sh.Yogender Sharma, Advocate,Maksad Welfare Society, Parshram Nagar, Sirsa
51	Sh.Raj Pal Mor, Advocate & President, Mor, Dynamic Welfare Samity, Jhajjar, Haryana	52	Sh.Narender Gupta,Coordinator, Life Line A.S.W. Society, Street No.3 ,Bhagat Singh Colony Barnala Road, Sirsa
53	Dr. Abdul Aziz, Director Mewat Social & Education Dev. Society, Bisru (Nuh), Mewat	54	Ms. Sawoo Rawat, Head, Programmes . SCRIA-KHORI Centre, District Rewari
55	Ms.Divya Godara, Lawyer, Punjab & Haryana , High Court, Chandigarh E-mail ; rajeevdivya_godara@yahoo.co.in		



E) ACADEMICS

56	Sh.B.K.Kuthiala, Professor & Head, Deptt. Of Journalism & Mass Communication, KUK , Kurukshetra E-mail:kuthilabk@gmail.com	57	Dr.Raj Kumar Siwach, Lecturer, Public Admn. Ch.Devi Lal University, Sirsa E-mail;R.siwach @ rediffmail.com
58	Dr.Kuldeep Kumar, Head, Psychology Department, Pt.J.L.N. Govt. College, Faridabad		

Pictorial View of the Workshop









FEEDBACK

Dear Dr. Prasanna Kumar,

It was great pleasure meeting you at the workshop organized by you in Chandigarh. I would only like to comment that the workshop was the best interaction between different stakeholders on RTI I have attended till now. The effortless way in which you conducted the programme is really commendable. The observations of the Information Commissioners , representatives of NGOs and the PIOs were not only to the point but also frank and devoid of malice usually seen at such interactions.

On behalf of the IC Centre for Governance , I would like to convey our appreciation and gratitude to HIPA on agreeing to hold the workshop . I am sure we will have many occasion in future to join together in the common pursuit of good public administration.

We are awaiting a brief report on the deliberations and outcome of the workshop. Should you need any assistance from us, please let me know.

Also , kindly convey our thanks to Shri Madhavan and Smt. Meenaxi Anand Chowdhri for their participation and constructive observations. Our thanks are also due to Dr.Misra of HIPA for the excellent power point presentation.

With regards,

Yours,
Prabhat Kumar

**WELCOME TO THE PRESENTATION
ON
CAPACITY BUILDING IN RTI**

- ROLE OF HIPA



**PROF. SURESH MISRA
PROFESSOR & HEAD
FACULTY OF PUBLIC ADMINISTRATION**

Right To Information Act 2005

The appropriate Government may;

- a) Develop and organise educational programmes to advance the understanding of the public, in particular of disadvantaged communities as to how to exercise the rights contemplated under this Act**
- b) Encourage Public Authorities to participate in the development and organisation of programmes referred to in Clause (a) and to under take such programmes themselves**
- d) Train CPIO or SPIO as the case may be, of Public Authorities and produce relevant training materials for use by the Public Authorities**



RTI Capacity Building Programmes At HIPA

- **Seminars (1 day duration)**
- **Workshops (3 day duration)**
- **Training Programmes (5 day duration)**
- **Induction Programmes (Module)**

organised at regular intervals for all categories of employees

In the five day programmes the focus is on;

Imparting Knowledge

Developing Skills

Attitudinal Change



Number of RTI Programmes Organised By HIPA

2006-07 : Organised 24 programmes and
trained 1760 officers (SPIO/ASPIO)

District RTI Seminars have been
organised in all the Districts of the State

Haryana is the First State and HIPA the only
ATI in the Country to have covered all the
districts in the state

District	No.of participants	District	No.of participants
Mahendergarh	55	Bhiwani	74
Rewari	60	Jhajjar	60
Faridabad	50	Karnal	56
Gurgaon & Mewat	47	Panipat	76
Sirsa	42	Rohtak	85
Hisar	121	Ambala	139
Fatehabad	79	Yamuna Nagar	125
Jind	96	Kurukshetra	118
Sonepat	80	Kaithal	138
Panchkula	78		



Critical Success Factors for District RTI Seminars

RTI training is demand driven

**Support from the State Government/
Administrative Reforms Dept**

Support of State Information Commission

DC overall in charge of the Seminars

City Magistrates as Nodel Officers

**Trained and experienced resource
persons from HIPA**

Training of Trainers (TOT) Programmes

Large manpower to be trained

**Identify trainers in each department for
multiplier effect**

**Develop their Competency, Enhance
knowledge and skill to deliver RTI
programmes**

**Provide training and resource material to
deliver the programmes**



UNDP Project : Capacity Building for Access to Information

- ❖ **Building the Capacity of Government officials in select states and districts to meet citizen's information needs in key government departments for improved service delivery,**
- ❖ **Developing the capacity of Citizens and Civil Society to demand information and creating awareness in the identified states and districts**
- ❖ **Undertaking research, documentation, and sharing of global best practices through networking of practitioners in the area**

UNDP Project (Contd ...)

- ❖ **24 State Governments and ATIs are participating in the Project**
- ❖ **State Government and HIPA are partners**
- ❖ **Training for all in two Districts**
- ❖ **Intend to select Gurgaon and Mahendragarh districts for intensive training at all levels (*subject to concurrence of the State Government*)**

Future Strategies

Work in Partnership with:

1. **State Government / Administrative Reforms Deptt.**
2. **Haryana State Information Commission**
3. **UNDP / DOPT, GOI ,NGOs / Civil Society and other local level Organisations**

Develop Training Packages and Material

Focus on Service Delivery Departments

Develop HIPA as a Resource and Documentation Centre



We welcome your suggestions to ensure that RTI becomes a mass movement and HIPA plays a lead role

email. drsureshmishra@hotmail.com

For Further Information please contact:

Haryana Institute of Public Administration,

76, HIPA Complex, Sector-18, Gurgaon

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E-mail: drsureshmishra@hotmail.com

OR

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